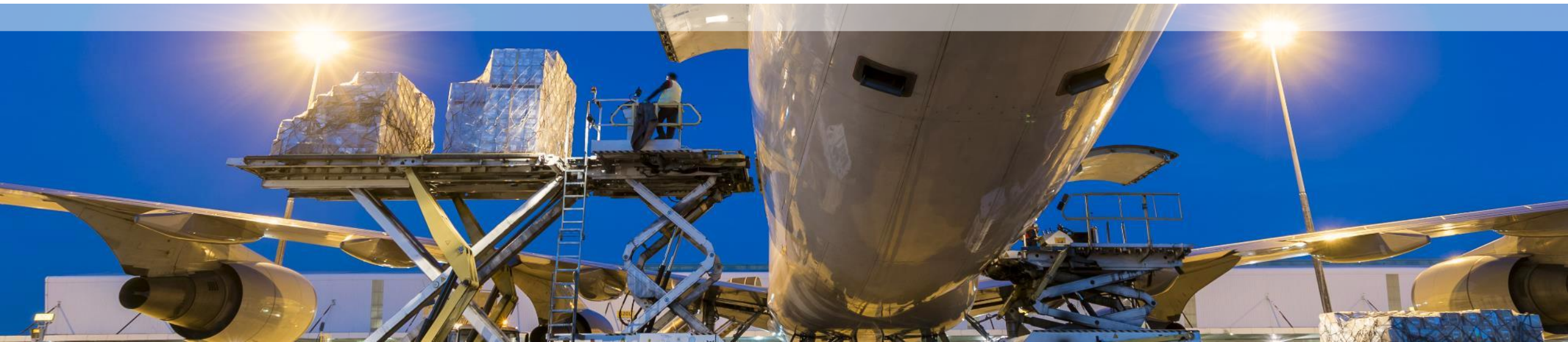




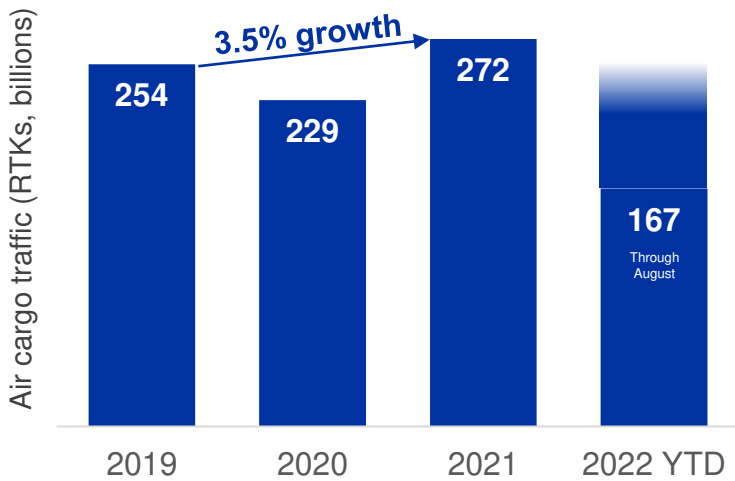
Boeing Market Spotlight for Cargo Facts Symposium 2022

Tom Crabtree | Market Analysis
Boeing Commercial Airplanes
21 October 2022

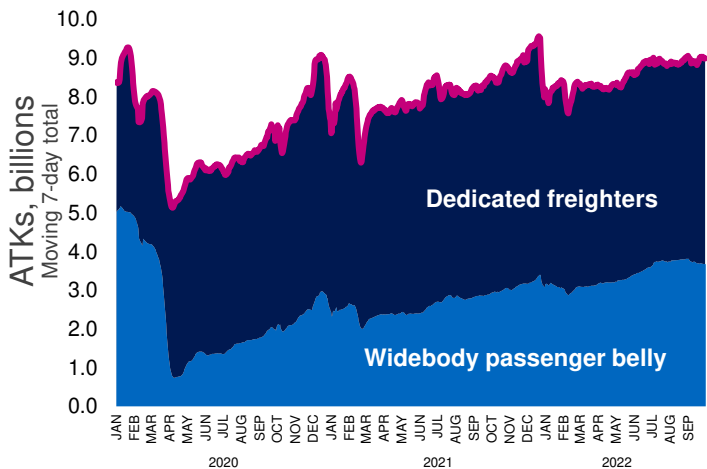
Pandemic disruptions boosting near-term freighter demand



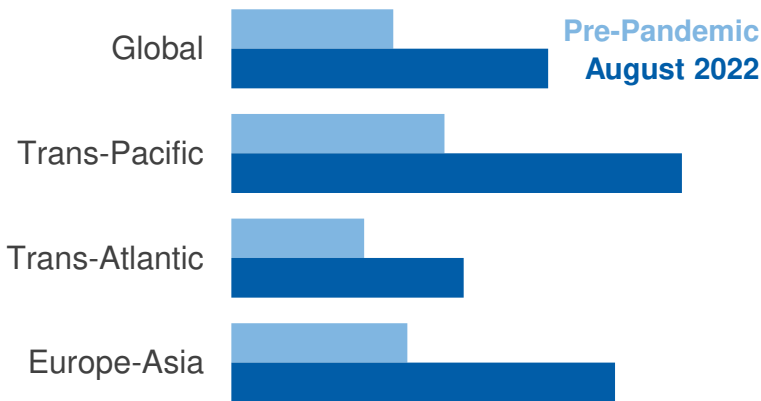
2021 traffic historically high, 2022 traffic lower



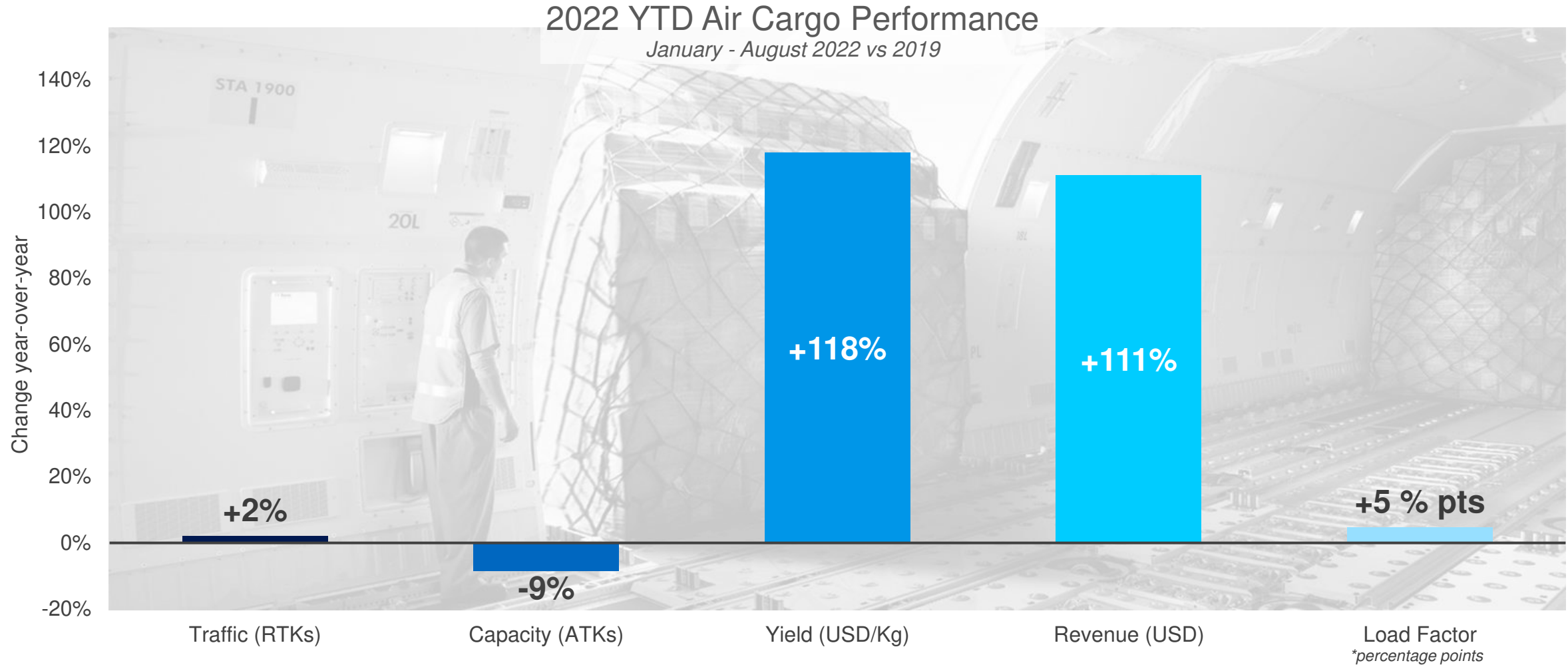
Belly capacity (ATKs) still down by ~30%



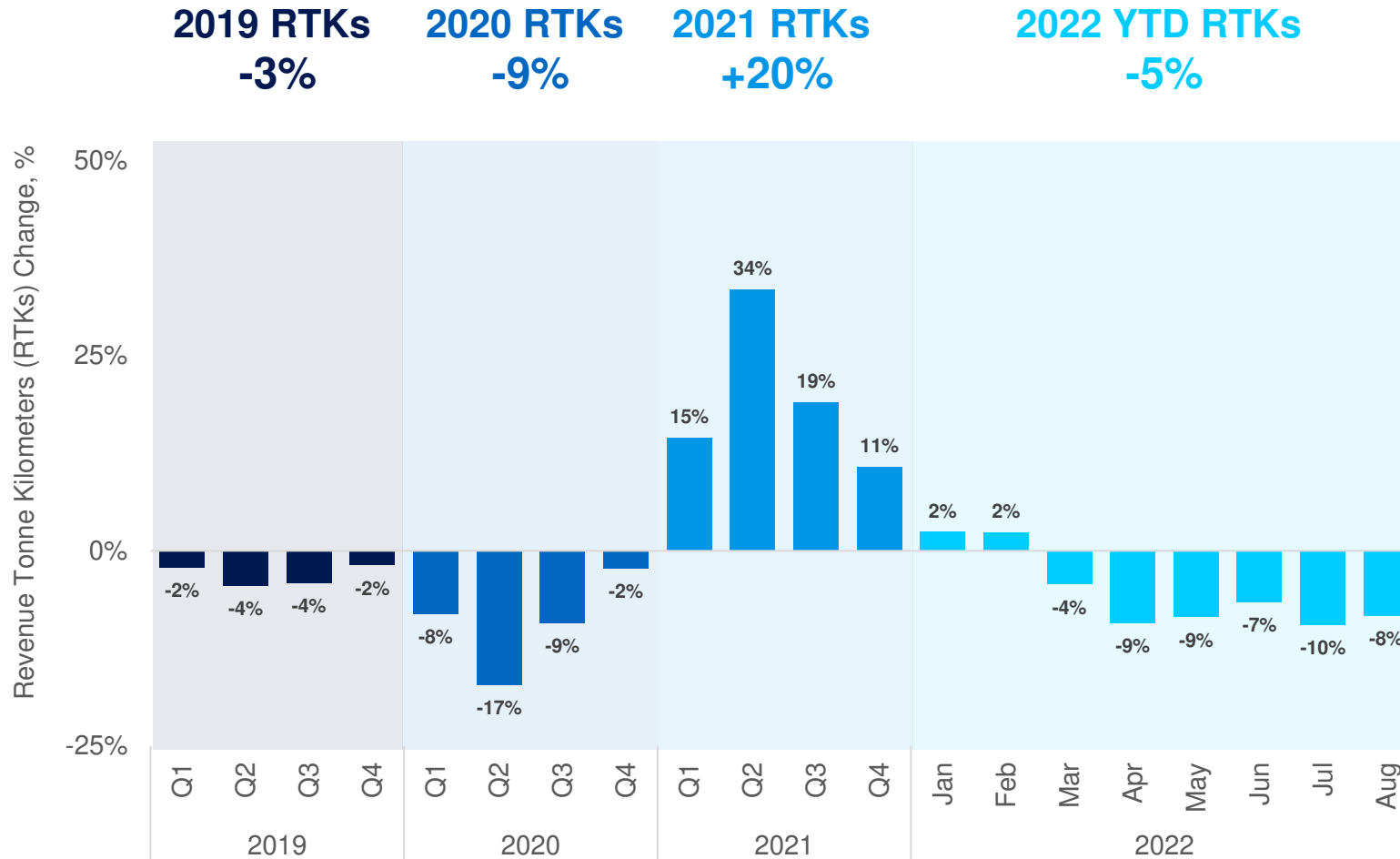
Pricing double



Air cargo capacity below pre-pandemic levels, yields and revenues remain elevated



Headwinds slowing air cargo traffic since 1Q 2022



SOURCE: IATA Monthly Statistics

2019

Global trade and production weakness

2020

Global economic downturn due to COVID-19

2021

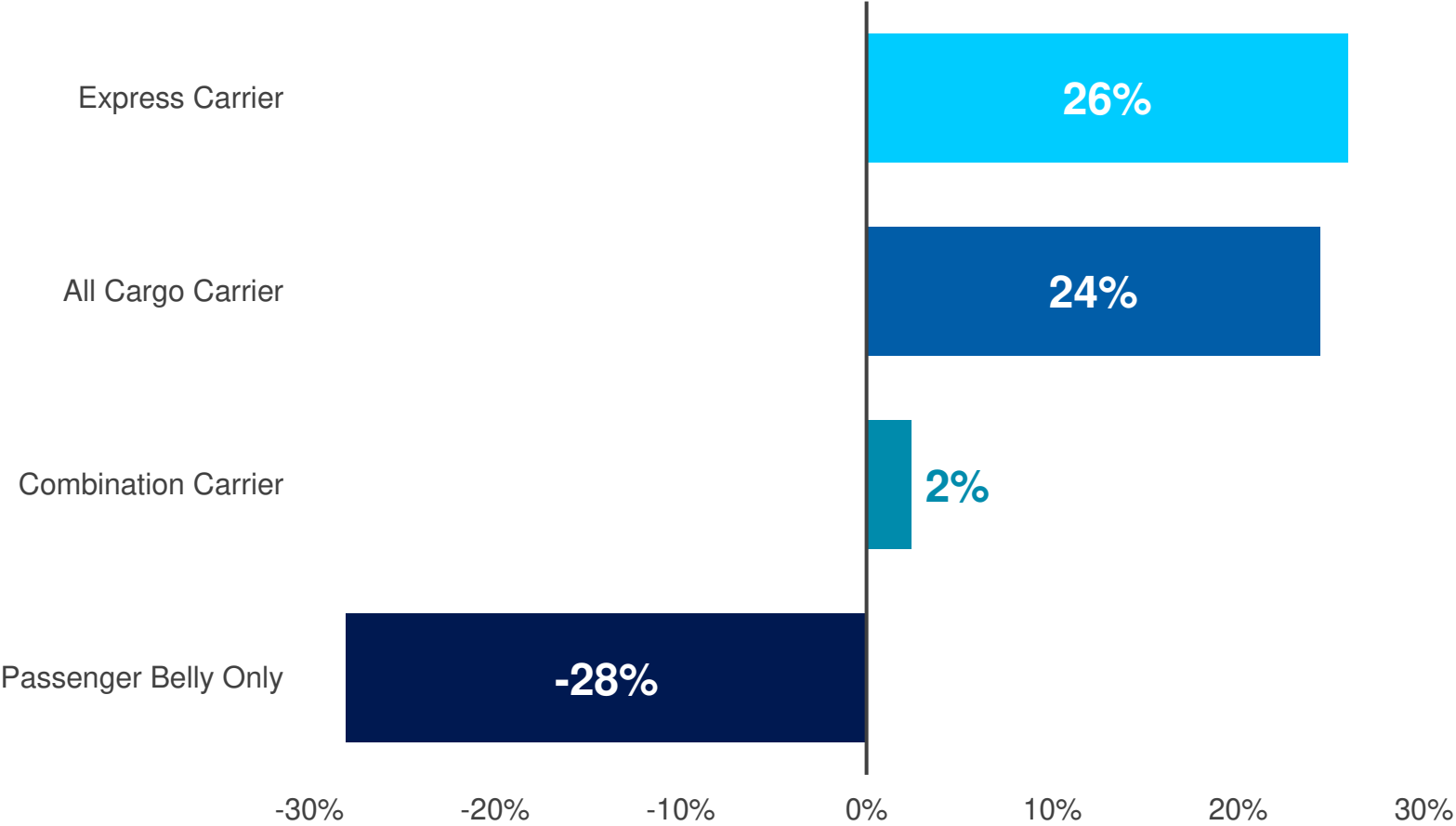
Snap back in demand paired with global supply chain disruption boosted air cargo

2022

China COVID restrictions, war in Ukraine and threat of a global recession affecting both cargo traffic demand and capacity

Freighter operators were beneficiaries of 2021 traffic rebound

2021 Air Cargo Traffic by Carrier Segment
2021 vs 2019

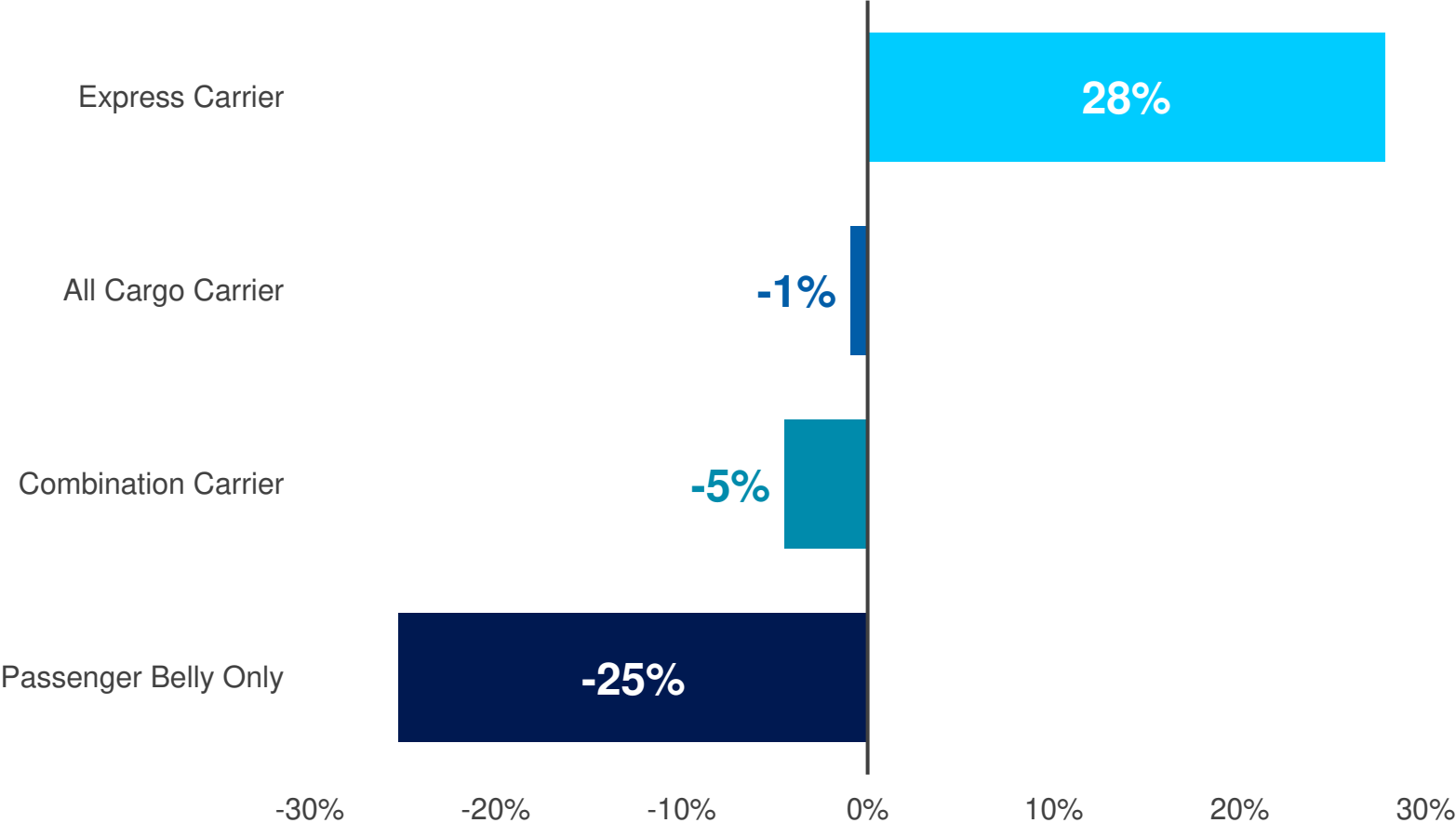


SOURCES: IATA Monthly Statistics and Boeing analysis (international only; ACMI carriers and domestic markets are NOT included)



Demand slow down starting to impact growth of the general cargo carriers

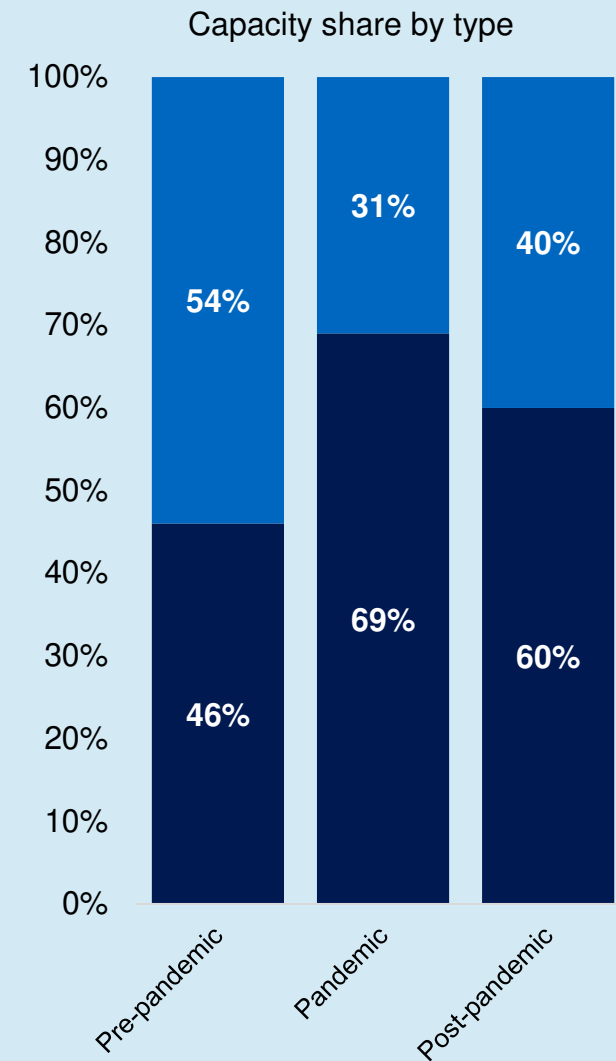
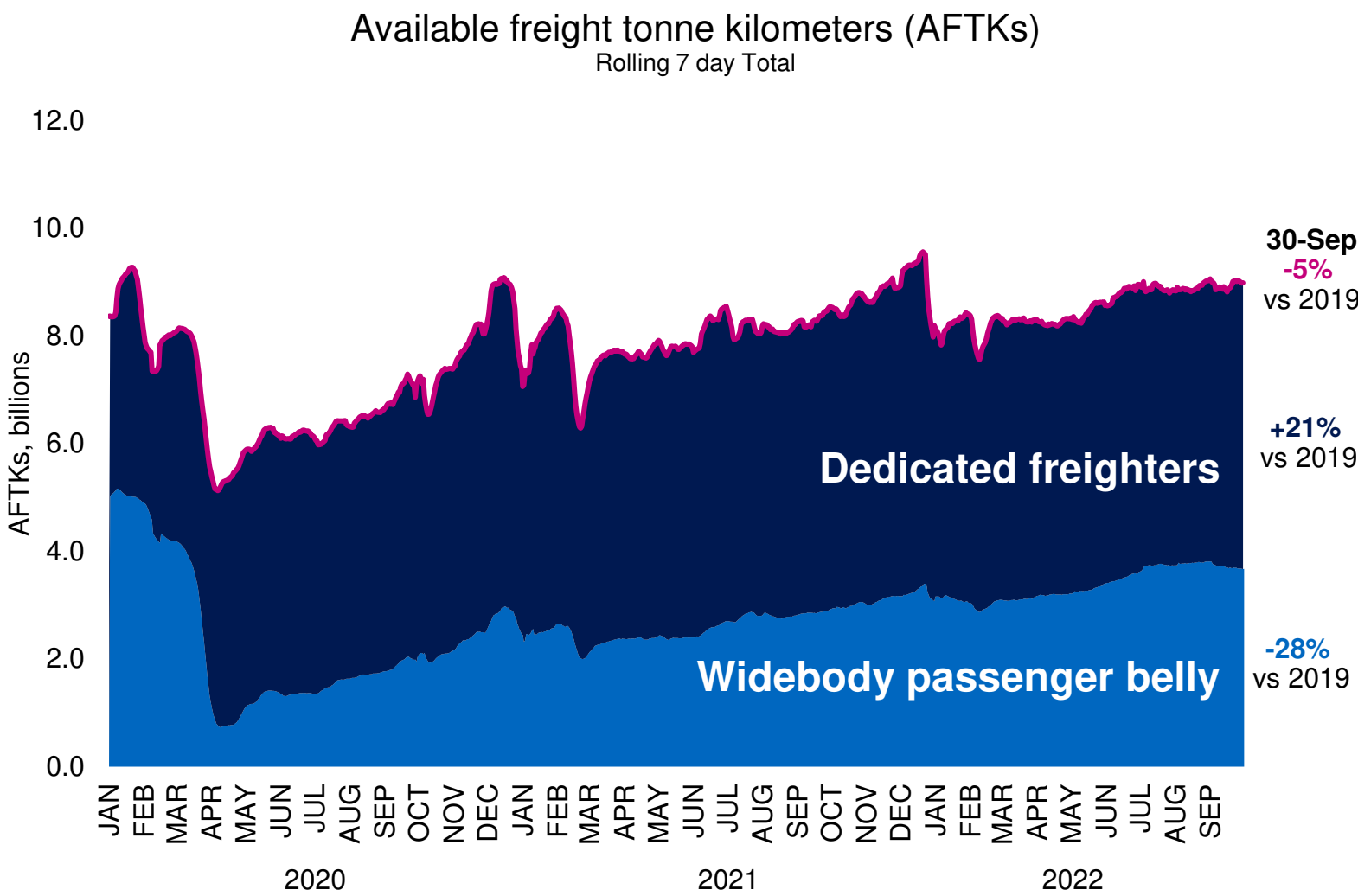
2022 YTD Air Cargo Traffic by Carrier Segment
January-August vs 2019



SOURCES: IATA Monthly Statistics and Boeing analysis (international only; ACMI carriers and domestic markets are NOT included)

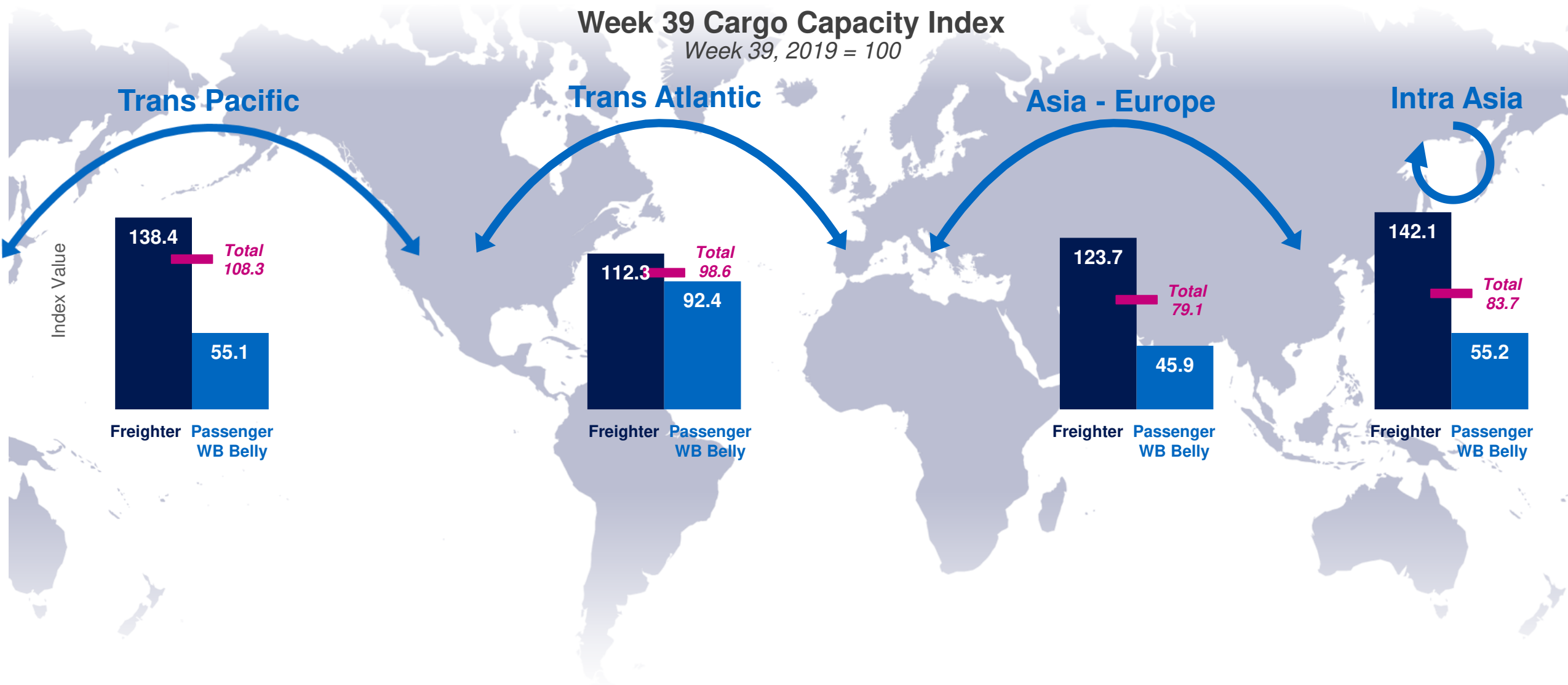


Cargo capacity recovery cools as the Northern Hemisphere summer comes to an end



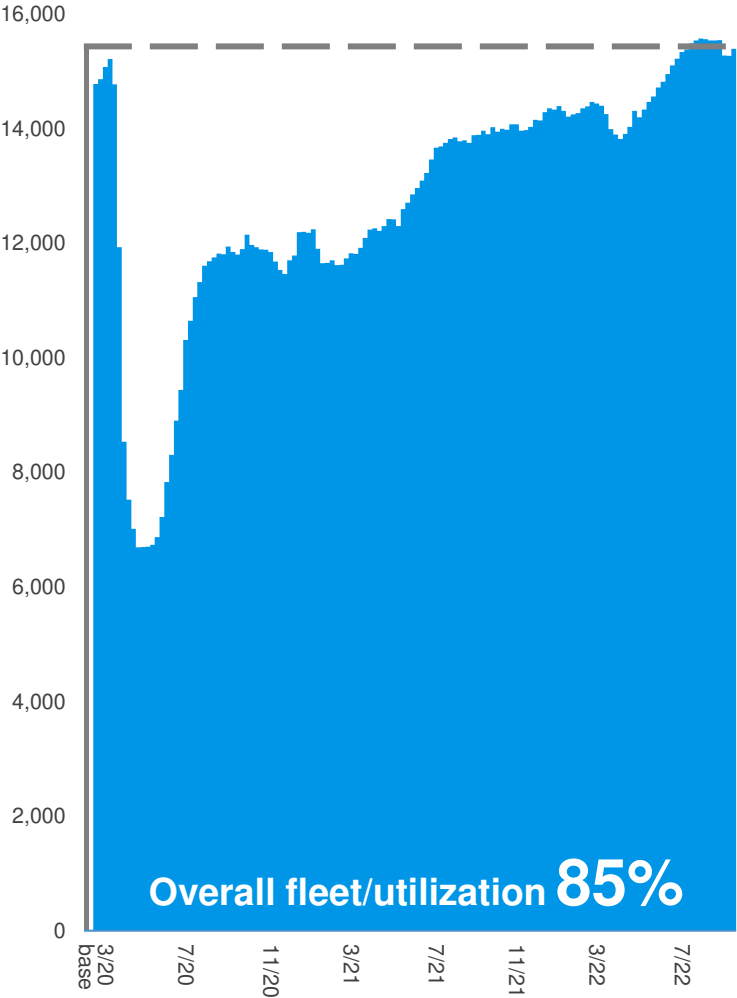
SOURCES: BR&T-E ADAPT/FlightRadar24 (pre-pandemic = 4/1/2019 to 2/28/2020, pandemic=3/1/2020 to 2/28/2022, post-pandemic = 3/1/2022 to present)

Trans Atlantic passenger belly capacity nearing pre-pandemic levels

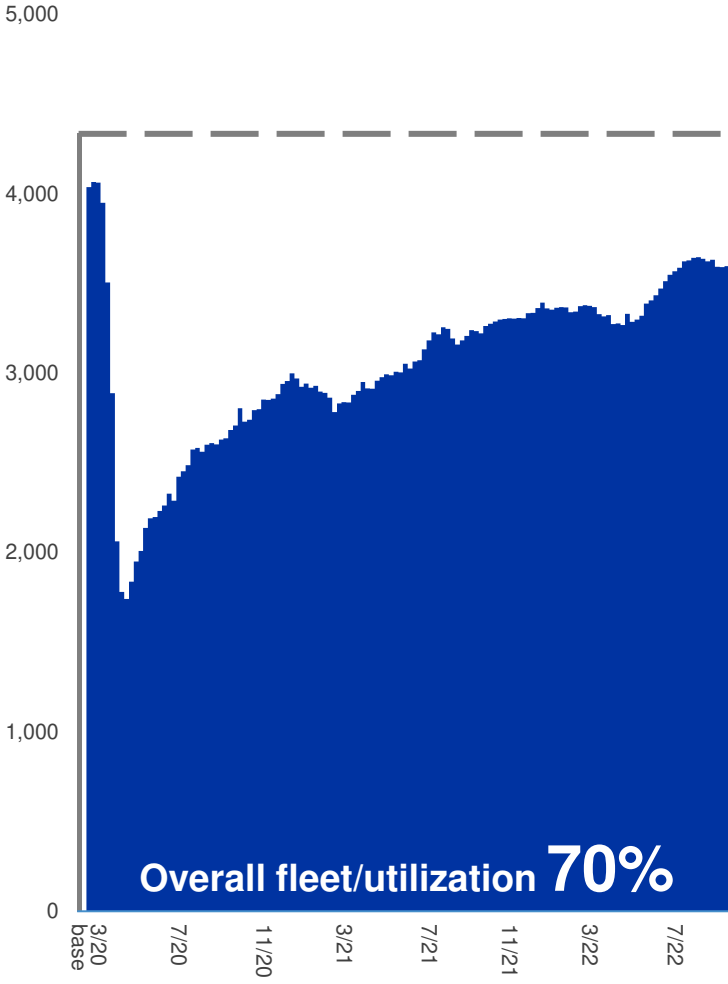


Freighter fleet and utilization have increased to fill void left by reduced passenger services

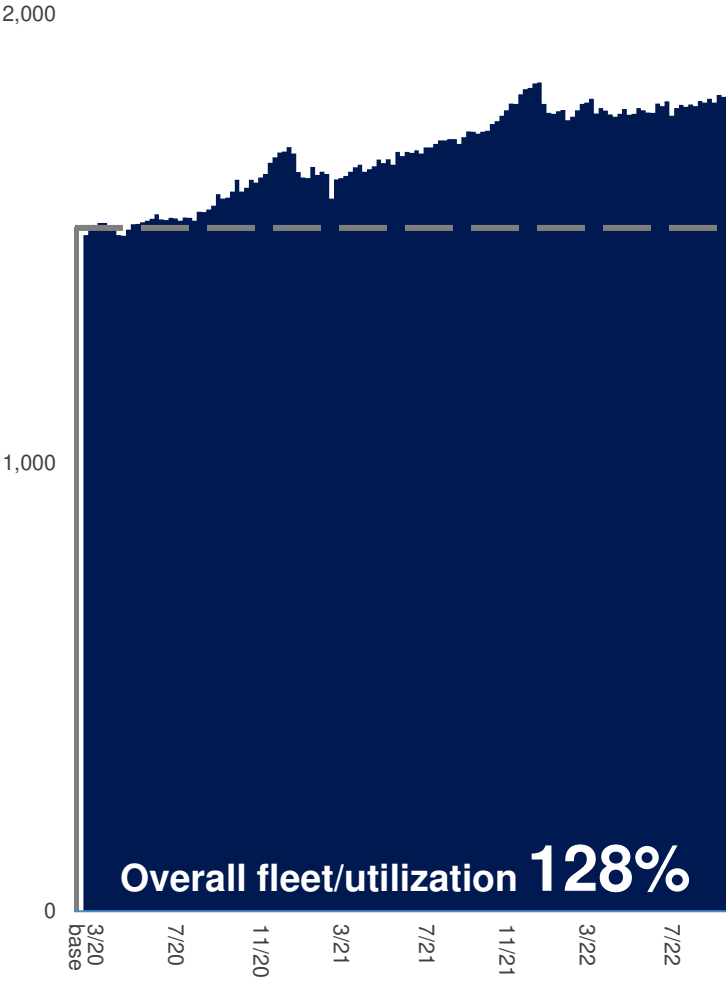
Passenger single-aisle



Passenger twin-aisle (incl 'preighters')

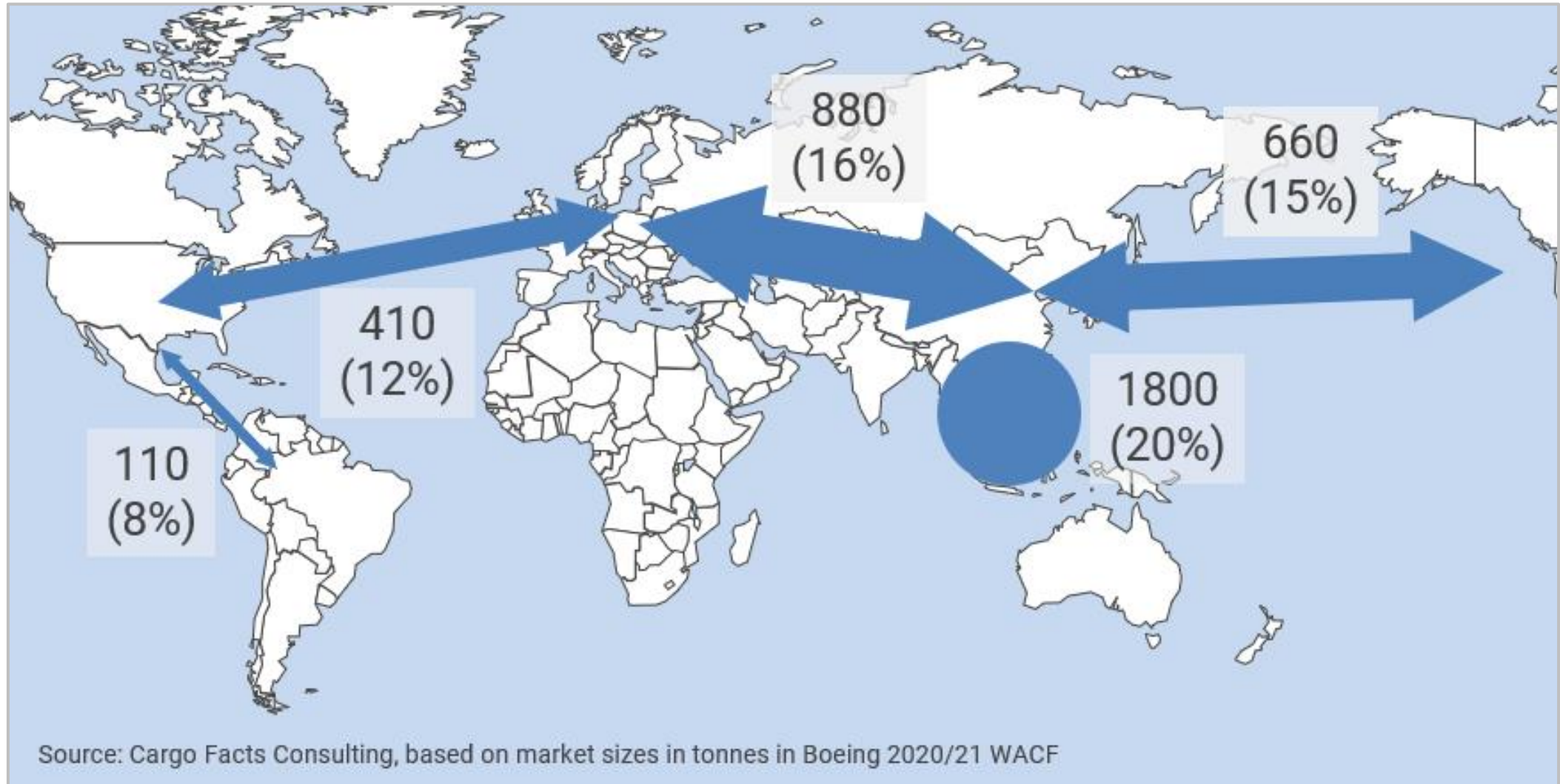


Freighters



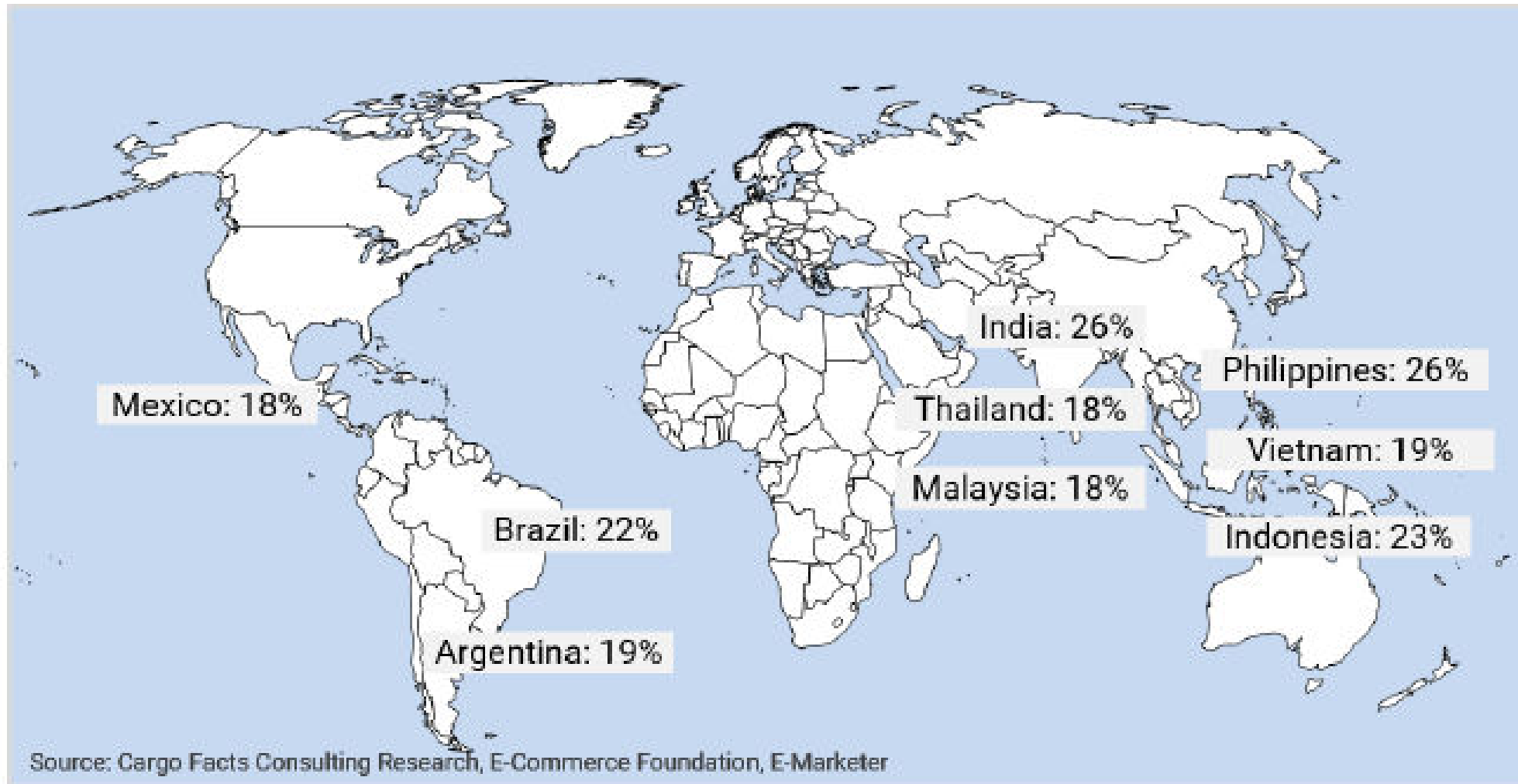
About 18 percent of world air cargo traffic is comprised of e-commerce

Thousands of metric tons flown (share of the overall region-to-region market flow)

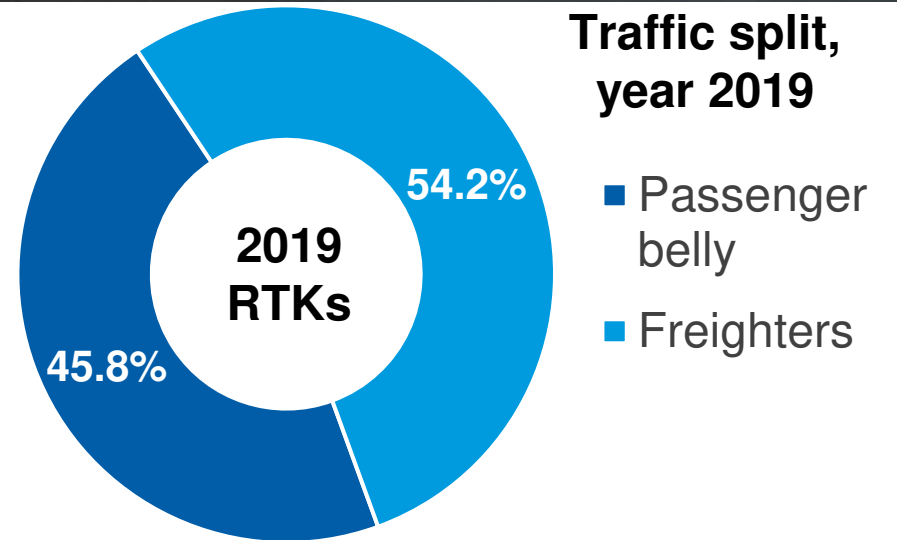
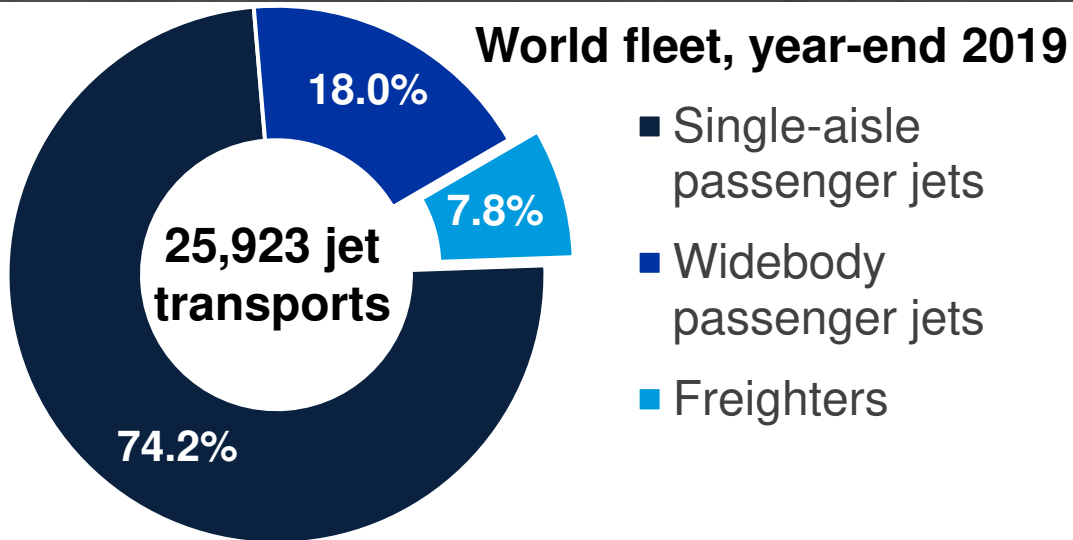


Considerable e-commerce growth potential remains untapped

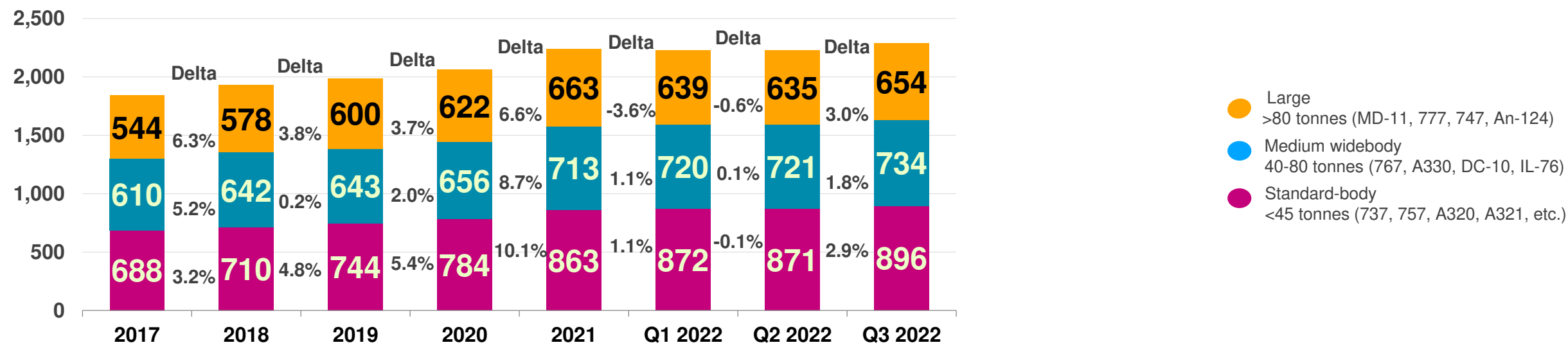
Largest e-commerce revenue growth markets 2022



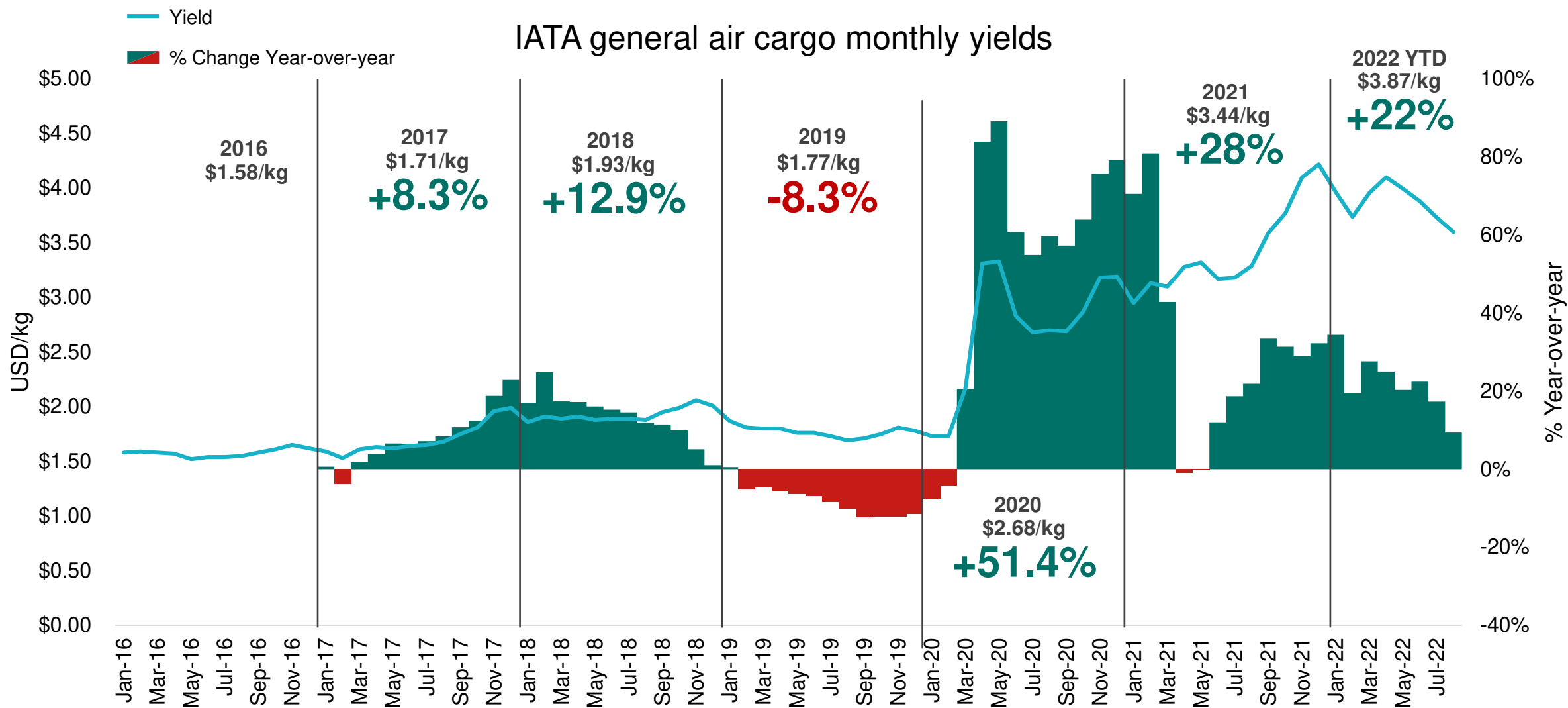
Freighters comprise 7.8% of the world commercial jet transport fleet



Standard body freighters have led unit growth since 2017

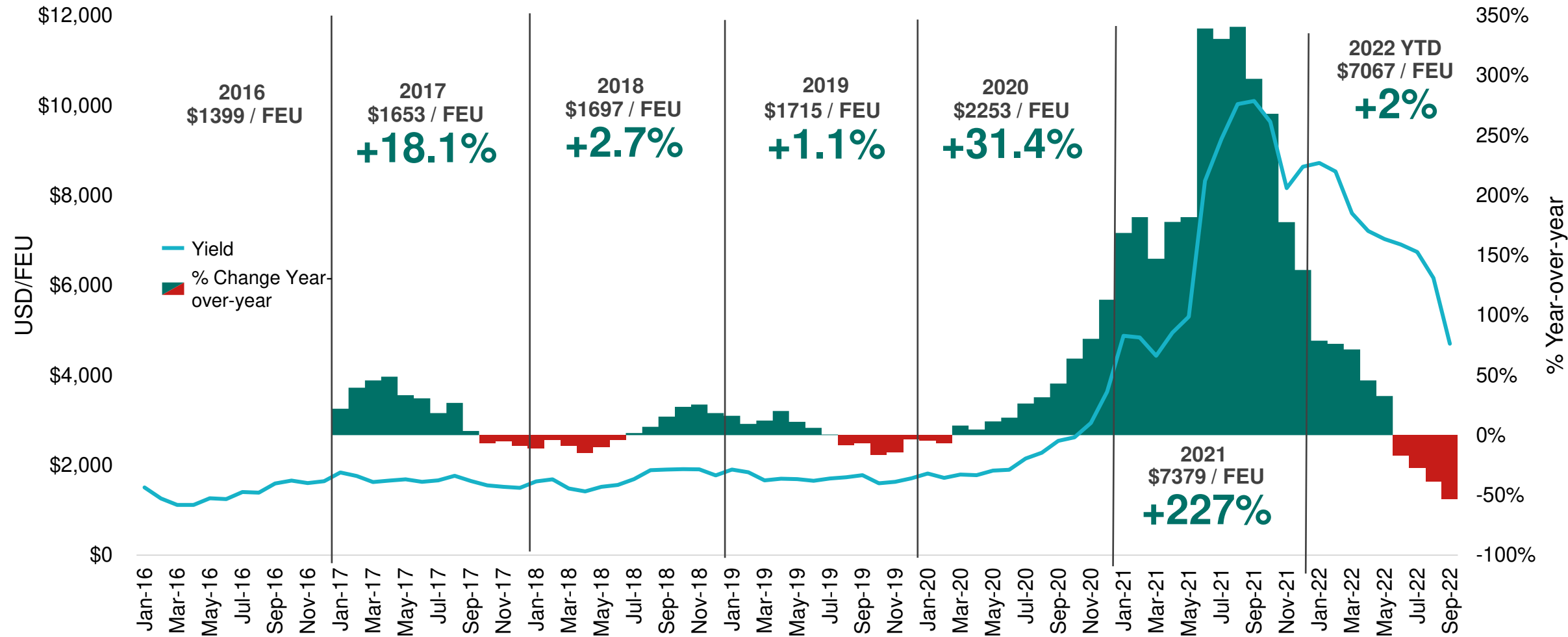


World air cargo yields have been moderating since May 2022



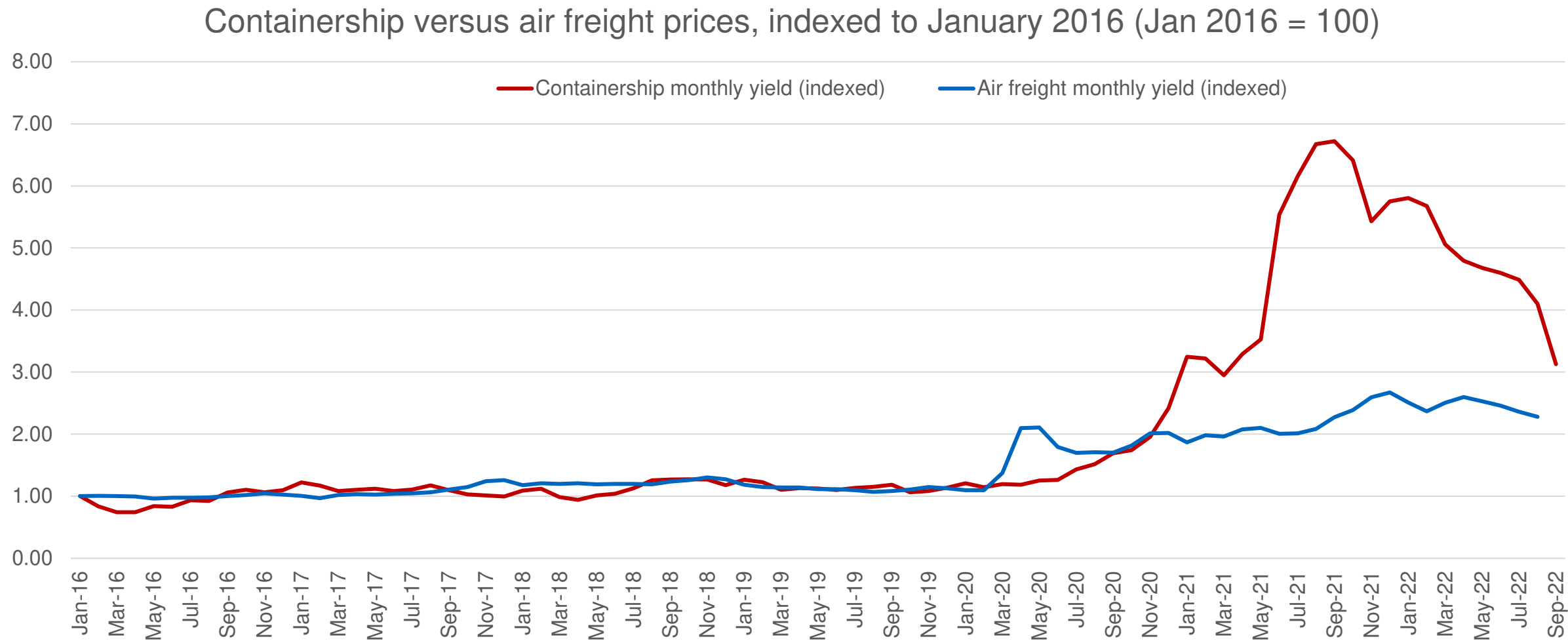
Containership rates surge began in latter 2020, but have now fallen by ~50% since February 2022

Drewry global freight rate index, USD per forty-foot equivalent unit (FEU)

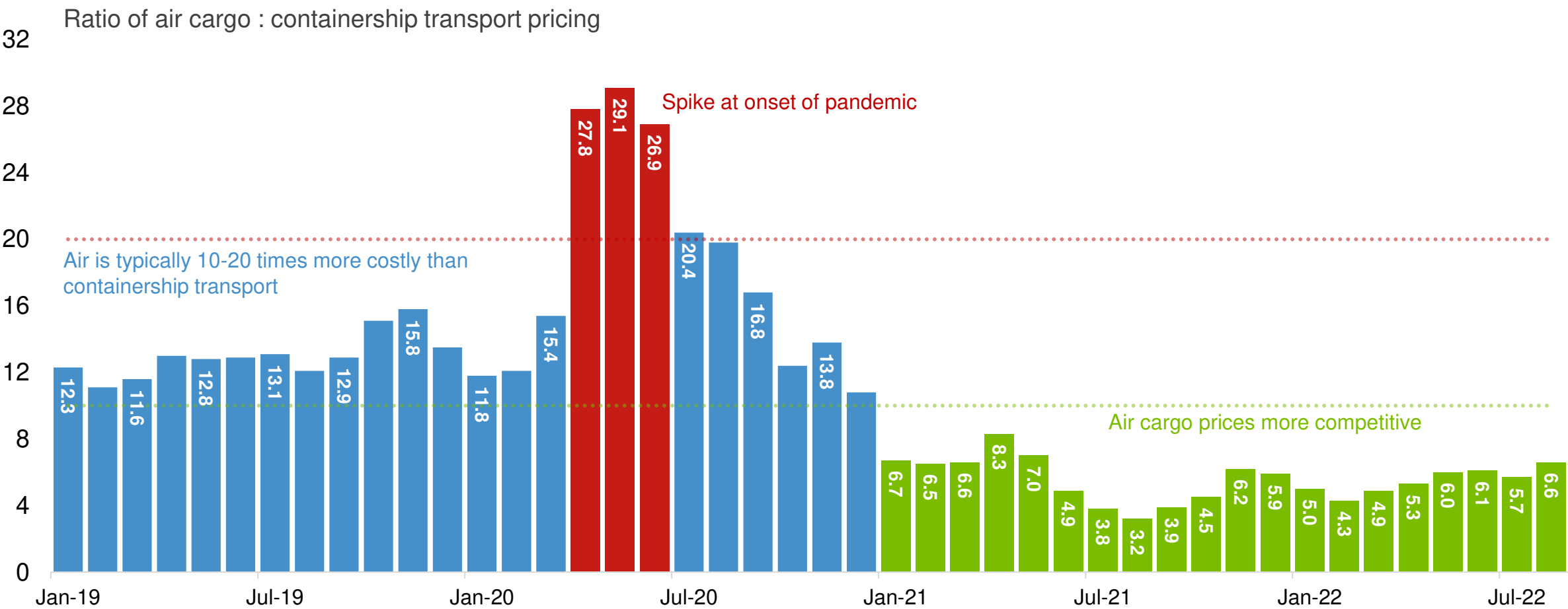


Source: Drewry Sea & Air Freight Shipper Insight, various issues

Air freight pricing has been slower to shed COVID gains than containership prices

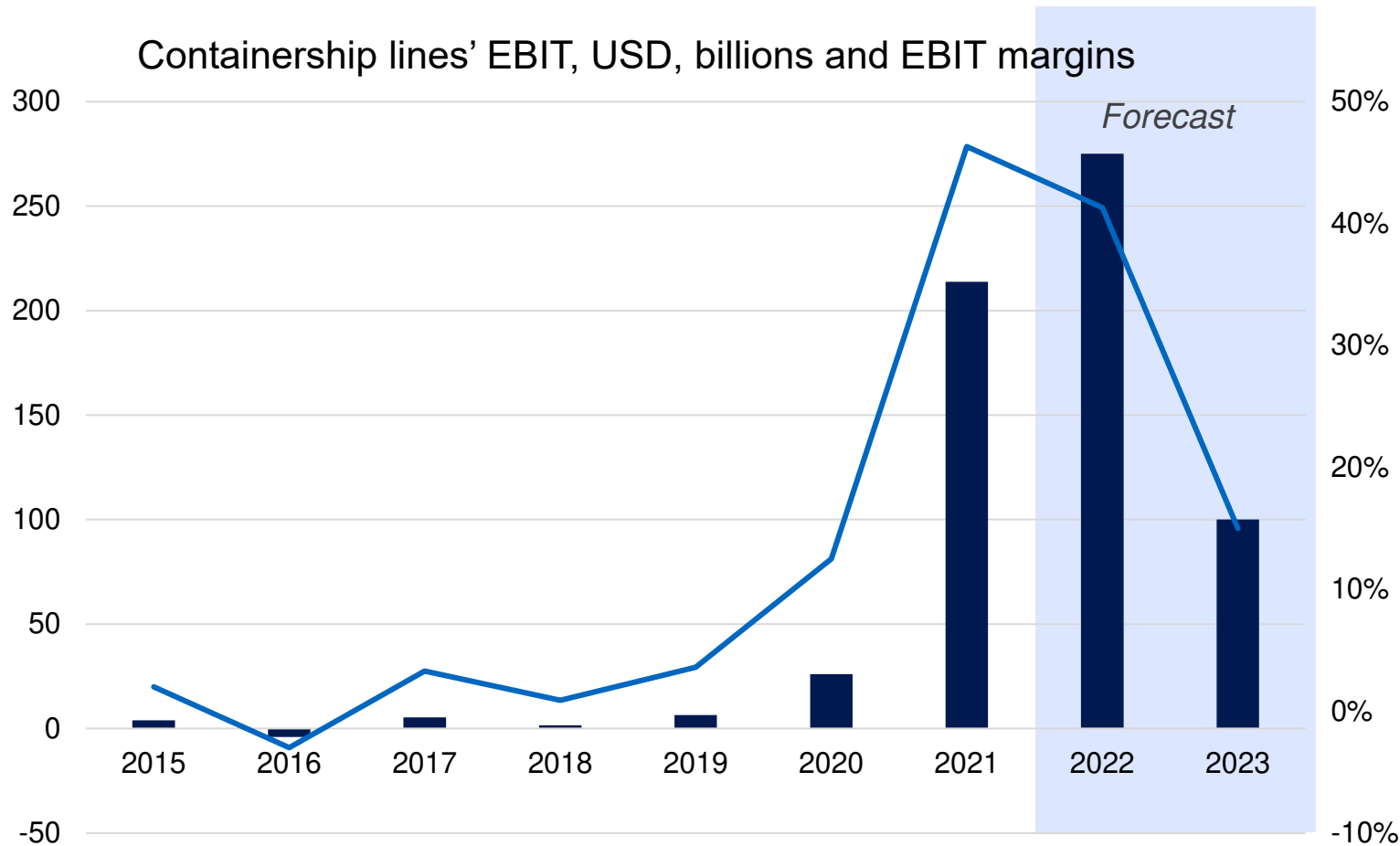


Relative value of air cargo service more competitive than ever



Note: Comparison of East-West Air Freight Price Index and Drewry's East/West Container Freight Rate Index (converted into cost per kg basis: basis 4,500kg per teu).
Source: Drewry Maritime Research

Despite falling box rates, containership lines will remain more profitable than ever into 2023



- The containership industry achieved a collective estimated record profit of \$214 billion and 46% EBIT margin in 2021, exceeding the combined profits of the past 20 years by ~2X.
- Ongoing supply chain bottlenecks have kept freight rates well above historic levels .
- However, China's "zero-COVID" policy have dragged down manufacturing and container trade volumes.
- The Russia-Ukraine war and inflation have darkened both the economic outlook and this forecast.

Long-term drivers of air cargo growth



Evolving supply
chain strategies



Time-sensitive
and high value
cargo



E-commerce
network growth



Value relative to
container
shipping

Levers for sustainable aviation



Fleet Renewal

20-25% more
efficient aircraft



Operational Efficiency

Up to **10%** in
fuel savings



Renewable Energy

100% SAF
before 2030

Advanced Technology

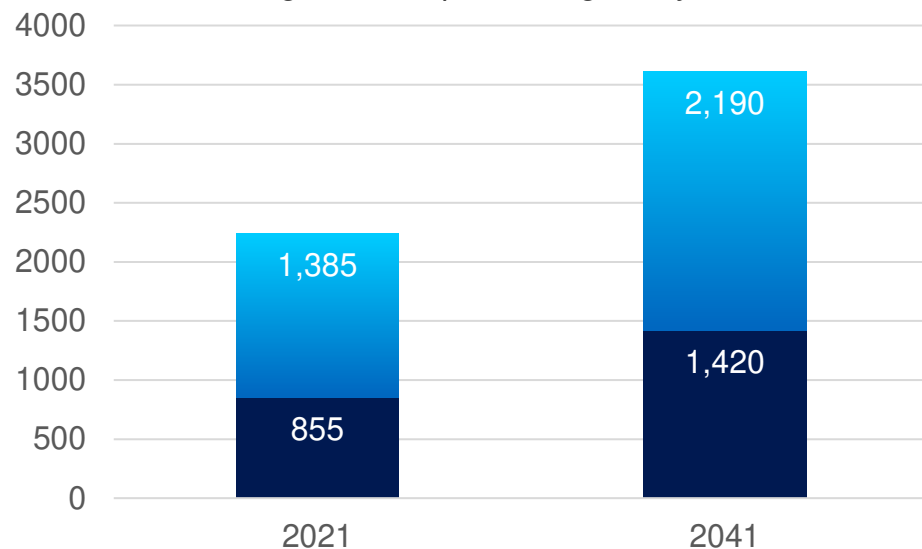
75%
sustainable
R&D spending

World air cargo market requires 2,795 freighters over the next 20 years

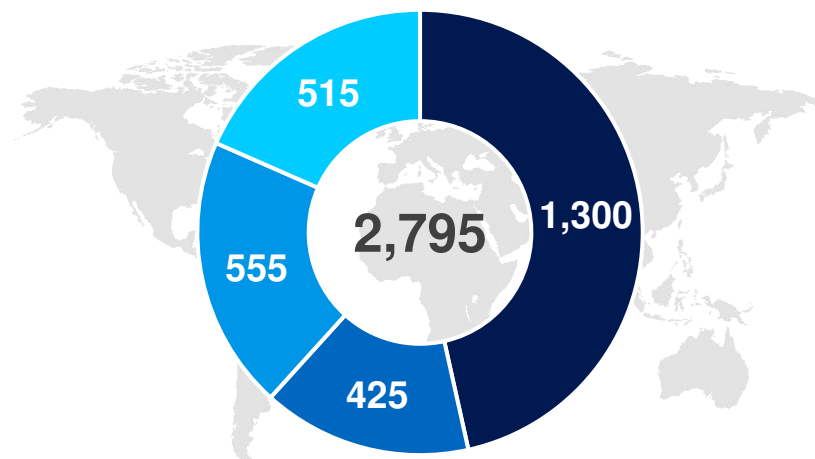
940 new and 1,855 converted freighters



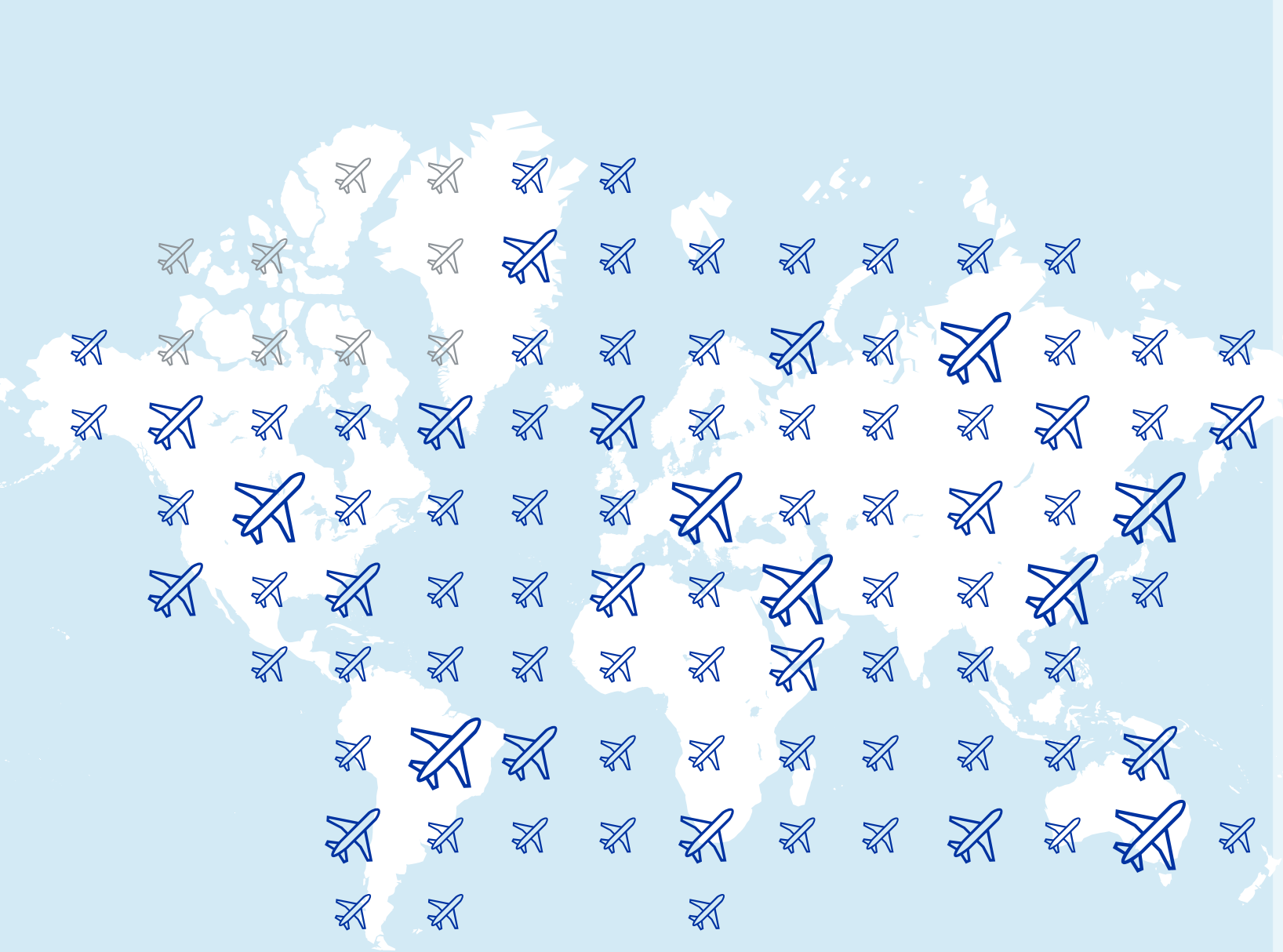
Global Freighter Fleet poised to grow by more than 60%



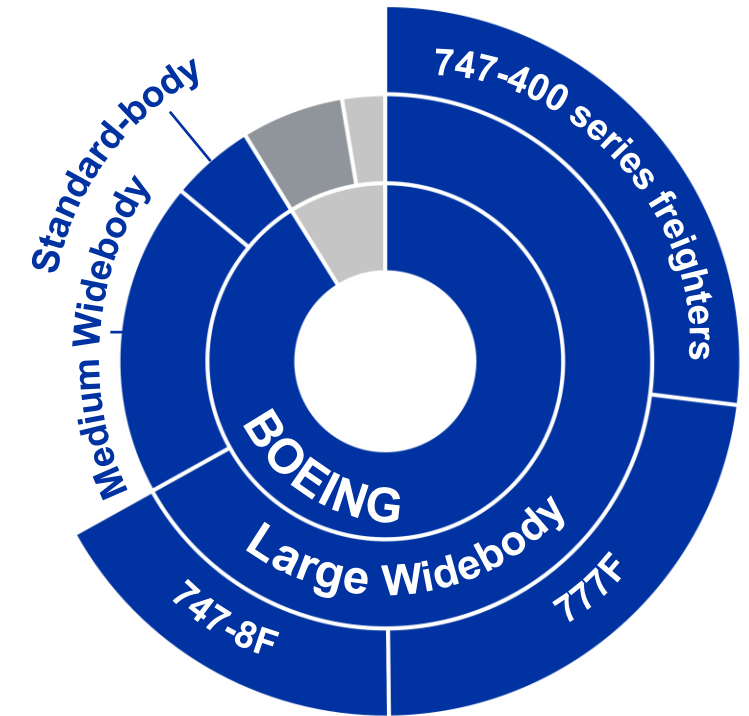
Deliveries 2022-2041



- Large production >80 tonnes
- Widebody conversions 40-120 tonnes
- Medium widebody production 40-80 tonnes
- Standard-body conversions <40 tonnes



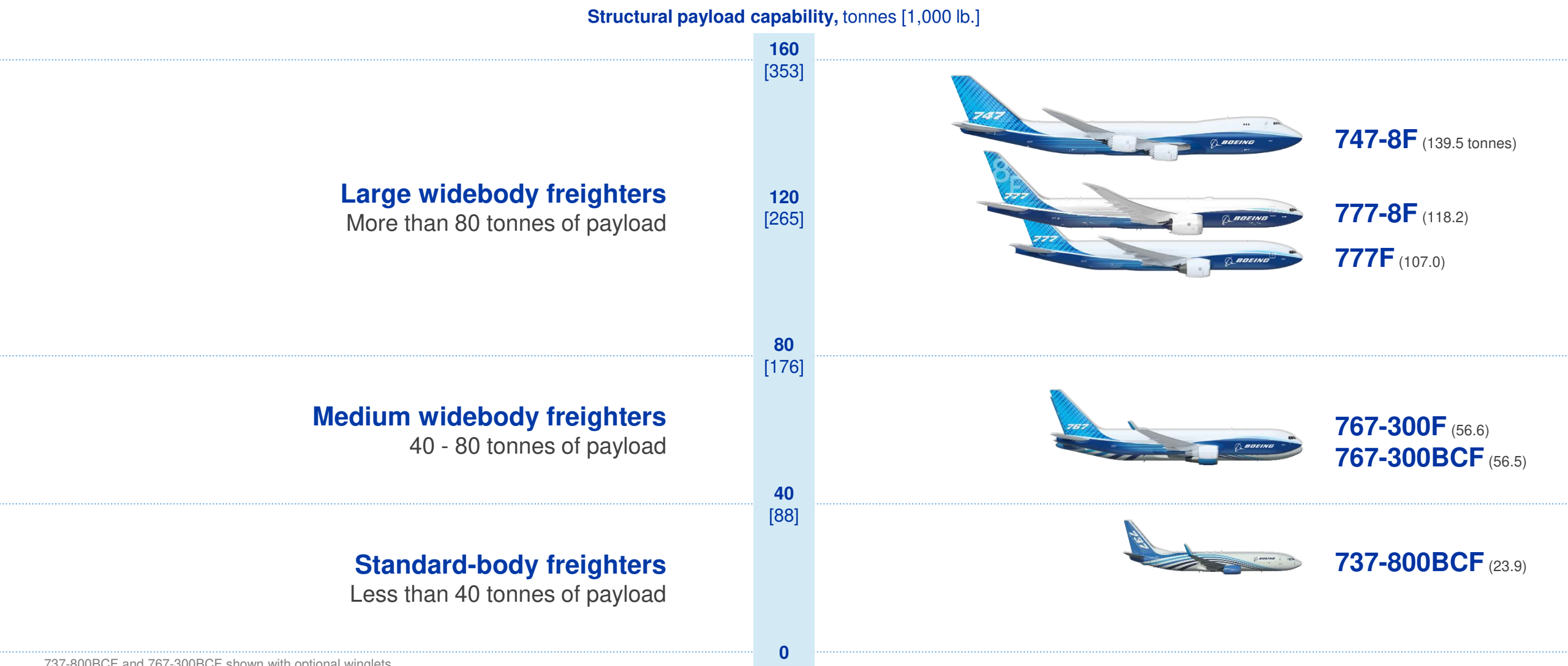
Boeing has a long history in air cargo



>90%

of air cargo freighter
CAPACITY
is on Boeing aircraft

Boeing offers a complete family of freighters



737-800BCF and 767-300BCF shown with optional winglets
Maximum structural payload

Strong market demand for Boeing Freighters



Orders as of September 30, 2022

*737-800BCF and 767-300BCF include firm orders and commitments

Things to remember



- Both air cargo traffic and capacity facing headwinds; revenues remain elevated
- Air cargo belly capacity slowly returning to normalcy; trans-Atlantic close to pre-COVID levels
- COVID-19-yield freight transport premium receding
- Air cargo still good value relative to containership pricing and service
- Sustained dedicated freighter demand drivers